

THE HOSPITAL BOARD EXPERIENCE

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RESPONSIBILITIES


- ▶ The Dual Mandate
 - ▶ Advisory
 - ▶ Oversight
 - ▶ Governance
 - ▶ Quality and Safety
 - ▶ Credentialing
 - ▶ Quality Programs
 - ▶ Financial Oversight to protect and enhance the Hospital resources
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INDEPENDENCE

- ▶ Act Solely in the Interest of the Hospital
 - ▶ Be Free from Conflicts that Compromise Judgment
 - ▶ Able to Take Positions in Opposition to Management

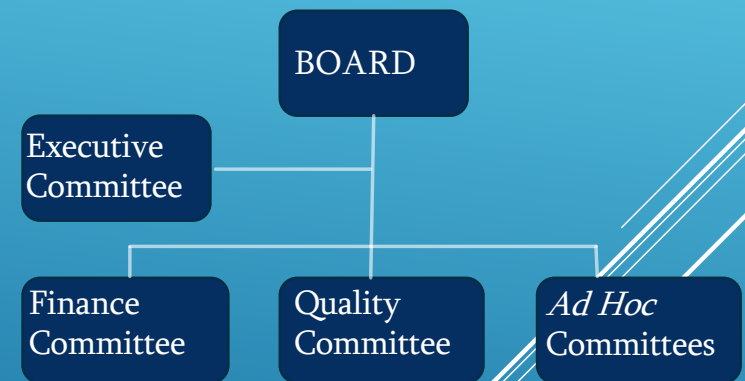
 - ▶ Be Aware Of Where You Fall Within The Organizational Framework
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OPERATIONS

- ▶ **Self-evaluate** to determine effectiveness and **development** goals
 - ▶ **Advocate** to reinforce your role in the community
 - ▶ Formulate **policy** to provide direction
 - ▶ Inhabit the role of **decision-maker**
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COMMITTEES

- ▶ The Committee is there to enhance the **effectiveness** and **efficiency** of the Board
- ▶ Executive/Governance Committee
- ▶ Finance and Audit Committee
- ▶ Quality Committee
- ▶ Also Consider *Ad Hoc* Committees



LEGAL OBLIGATIONS

- ▶ Three Fiduciary Duties
 - ▶ Duty of Care
 - ▶ Duty of Loyalty
 - ▶ Duty of Obedience
- ▶ Be Aware of Liability and its Limitations
 - ▶ You do not need to be an expert
 - ▶ Must **be attentive** to signs of financial and regulatory problems
 - ▶ Exercise **reasonable care**
 - ▶ **Good Faith** decision making

MUTUAL EXPECTATIONS

- ▶ Board Expectations
 - ▶ Cooperate
 - ▶ Guide policy and strategy
 - ▶ Receive and Distribute Information
 - ▶ Be a good Corporate Citizen
 - ▶ Be open in your role as advisors